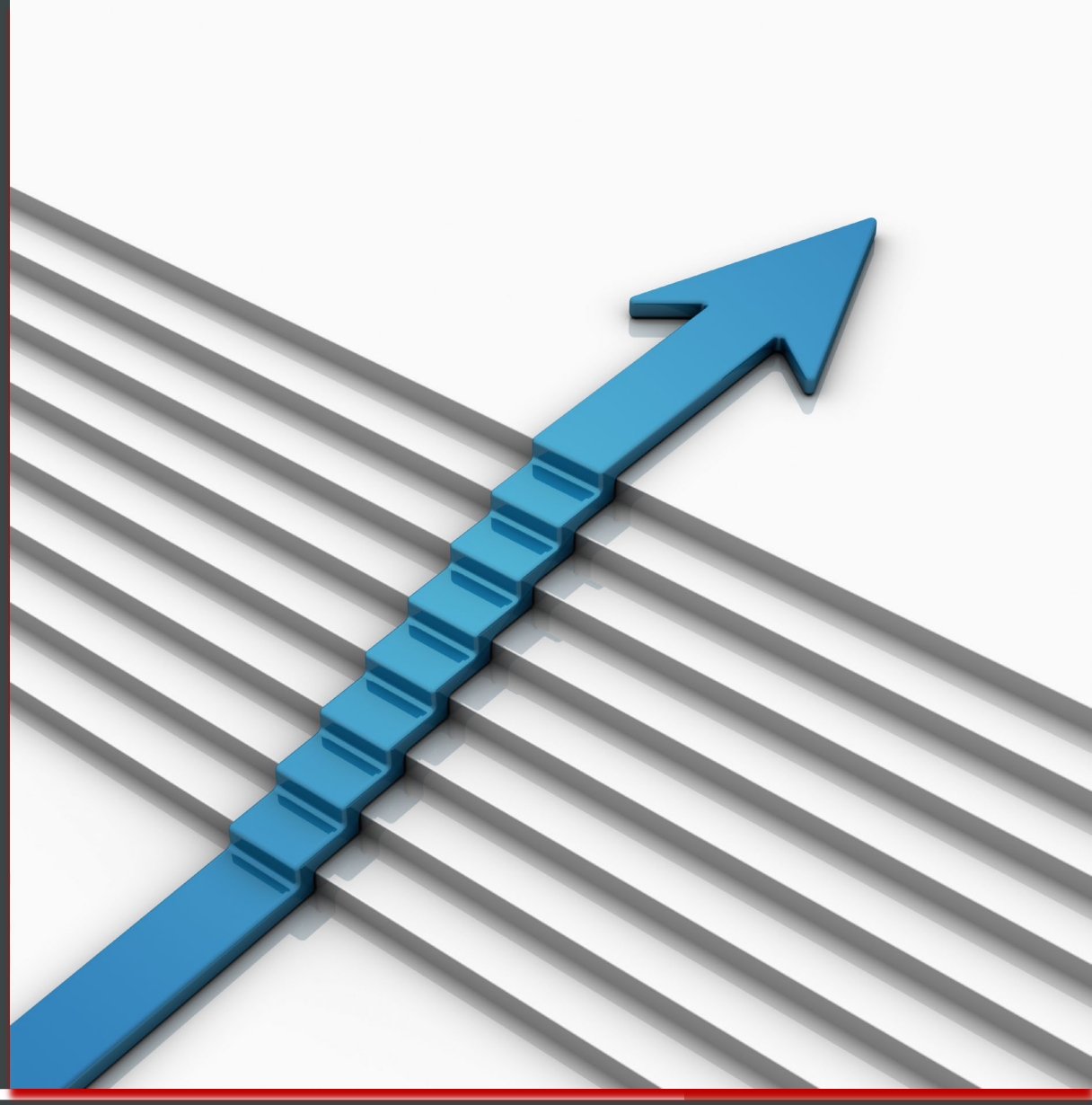
STRATEGIC PLAN PROGRESS REPORT



Prepared by: Village Staff
Source: Strategic 2027 Plan Toward a Vision
Date: August 4, 2022

- **The Strategic Plan consists of:**
  - Two Main Goals
  - Eleven Action Strategies

- **This report shows the grade progress in conjunction with the main goals and action strategies.**



Legend	
BDB	Business Development Board of Martin County
CC	Village Code Compliance
CDBG	Community Development Block Grant (Federal funding program)
CED	Village Community & Economic Development
FIN	Village Finance
FIR	Fire/Rescue (Martin County)
I	Incomplete/ has not begun
ICH	Indiantown Chamber of Commerce
MC	Martin County
PR	Village Parks & Recreation
PWU	Village Public Works (and Utilities- Water/Wastewater to be incorporated)
SH	Sheriff (Martin County)
VA	Village Attorney
VC	Village Council
VCL	Village Clerk
VM	Village Manager & Communication

GOAL A: Strengthen the Local Economy by accommodating, growing and attracting business, commerce, industry and jobs, thereby attracting new and improved housing and neighborhoods, and increasing property values and tax base.

Grade/ Comment	Who	**Strategic Actions** (Abbreviated description.)	Estimated Cost	Schedule[1] (completion)
B+ Enhance working partnership	CED/ BDBMC, VC	A1. Advance **partnership with Business Development** Board of Martin County (BDBMC as lead) by maintaining responsiveness and support whenever possible from the Council, staff, or community, and through actions (a. – e.) below:	Staff time. $10K to $15K annually.	Q4 2021; ongoing
		a. Complete and execute a new community and business marketing.	Staff time; need program cost estimates.	Q4 2022 to develop marketing strategy Q2 2023 for implementation
	PWU also	b. Respond to investor/developer leads provided by the BDBMC as they ripen.	Staff time	Ongoing
Rescheduled		c. Support and market new BDBMC entrepreneurial "Side Hustle to Main Gig"	Staff time; communication consultant support	Q3 2021, and ongoing
		d. Support, market, & co-host two BDBMC "Propel MC" Entrepreneurship Programs.	Cost TBD	Unknown schedule
		e. Support and/or co-sponsor workforce training.	Cost TBD for bootcamp.	Q1 2023; ongoing
A-	PWU	**A2. Complete the Water/Wastewater Plant transition and upgrade while ensuring quality control, top customer service, and transparency**.	Water and WW upgrade estimate - $24M with funding from State Revolving Fund. Supply Plan $60K.	Water plant upgrade design & construction Q1 2022, Q4 2023, respectively. Water main design & construction- Q4 2022, Q4 2023, respectively. WW design & construction Q4 2022, Q4 2024, respectively. Rate analysis Q4 2022. Supply Plan Q1 2023.
C	CED, PR, PWU	A3. Conduct Development Impact Fee Analysis (parks and stormwater feasibility)	$44K	Q2 2023 Parks Impact Fee and Stormwater Impact Fee
A-	CED	A4. Complete **Impact /Mobility Fee Analysis** anticipating new revenue to partially offset traffic impacts thereby ensuring better infrastructure to accommodate multi-modal transportation (sidewalks, shared use paths, complete streets, etc.) enabling community and business growth.	$175K	Q4 2022
I begin in Q4 2022	VM, VC	A5. Present New Year's **"State of the Village" message** from Mayor and possible select partners. Produce video for wide release.	$10K annual, using onboard communication consultant	Q1 2023

[1] Completion date by calendar year (not fiscal year) quarters.

Goal B: Build/rebuild a More Attractive and Dynamic Village guided by an appealing master vision plan, improved infrastructure and streetscaping, recreational and community center facilities, and hometown feel.

Grade/ Comment	Who	**Strategic Actions** (Abbreviated Description)	**Estimated Cost**	**Schedule[2] (completion)**
B+	CED, VM	**B1. Advance Village Hall property development and building** through a design-build (Construction Manager At-Risk); multi-use CommUNITY Center concept, complements the Village design including "greenbelt"/integration with Parks/Pedestrian Master Plan.	Design $33K. Construction $350/sf estimate. Possible partnership(s) for funding.	Design by Q3 2022
B-	PWU CED	**B2. Update the 2012 Booker Park Redevelopment Plan** to include possible streetscaping on MLK Drive, and other road work, landscaping, lighting, signage as conceptualized in the 2012 Community Redevelopment Plan.	$35K for Plan; EPA grant funds for the study have been awarded to the Treasure Coast Regional Planning council. Construction – TBD seeking grant funds	Q4 2023 design; Q4 2024 construction
I	CED, VC	**B3. Direct desired growth by annexing land**. Conditioned by the Comprehensive Plan Policies, outsource such land analysis (criteria including utility and mobility access, developable land, appropriate land use) yielding a "reserve area" map.	$12,000	Q3 2023
A	PWU	**B4. Seminole/"Uptown" roadway/ drainage repair/design** to be developed and constructed along Seminole Drive. Design will be funded thru CDBG grant opportunity. Construction (cost TBD) will follow when tangible.	$8M CDBG anticipated. $350K budgeted/$350K FDOT match	Design and construction Q4 2023 & Q4 2024, respectively.
I	CED, VM	**B5. Add Conceptual Village Master Vision Plan to Comprehensive Plan.** Based on 2012 Village Redevelopment Plan, integrate Village Center and Village Hall, commercial/retail, industrial, Village Multi-Use Trail/Greenbelt,[3] new housing hub neighborhoods, and historic and environmental heritage (for example, cemeteries and passive parks/preserve areas). Re-establish Village welcome center, inviting partnership on Village Hall property. Secure unprecedented cooperation from Florida Dept. of Transportation, and developer or landowner partnership to realize parts of the vision.	Planning department will finalize in contract.	Q4 2023
I	PWU CED	**B6. Beautify Village Center Warfield Blvd/710 Corridor** through streetscaping to help catalyze Village Center (just north of Post Park and Library on west side of 710, near post office). Consider Façade Improvement Program, new signage, multi-modal amenities, landscaping and lighting. Resurrect FDOT study of a Village by-pass/beltway (circa 2009).	$3.5 M (2012 estimate) EPA grant funds may be used for a study of the corridor, including conceptual designs. The grant has been awarded to the Treasure Coast Regional Planning Council.	Engineering design Q2 2024, construct Q2 2025. Corridor Study & Conceptual Design

[2] Completion date by calendar (not fiscal) year quarters.
[3] The greenbelt layout/location is conceptual and does not imply any development rights or taking of private property.

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The 2022 Strategic Plan is available on the Village's Website, at the link below:
Indiantown, FL : "Where Great Things Grow" (indiantownfl.gov)